

BOARD of SUPERVISORS



**City Hall
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October 14, 2016

The Honorable John K. Stewart
Presiding Judge
Superior Court of California, County of San Francisco
400 McAllister Street
San Francisco, CA 94102

Dear Judge Stewart:

The following is a status report on the 2015-2016 Civil Grand Jury Report (Report),
"Maintenance Budgeting and Accounting Challenges for General Fund Departments:
Maintenance Economics Versus Maintenance Politics: Pay Now or Pay More Later."

The Board of Supervisors Government Audit and Oversight Committee conducted a public hearing on September 15, 2016, to discuss the findings and recommendations of the Civil Grand Jury and the departments' responses to the Report.

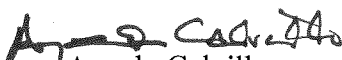
The following City departments submitted a response to the Civil Grand Jury (copies enclosed):

- Urban Forestry Council, received on July 20, 2016
- Department of Elections submitted a consolidated response with the Mayor's Office in addition to a separate response received on August 19, 2016
- Mayor's Office submitted a consolidated response for the Mayor's Office of Public Policy and Finance, City Administrator, Planning Department, Department of Elections, Department of Human Resources, Recreation and Parks Department, and Public Works, received on August 26, 2016
- Office of the Controller, received on August 26, 2016
- Elections Commission, received on September 13, 2016
- Recreation and Parks Commission, received on September 14, 2016
- Citizens' General Obligation Bond Oversight Committee, received on October 4, 2016

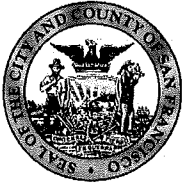
The Report was heard in Committee, and Resolution No. 405-16 was prepared for the Board of Supervisors approval that formally accepted or rejected the findings and recommendations. The Board of Supervisors provided the required response on September 20, 2016 (copy enclosed).

If you have any questions, please contact Erica Major at (415) 554-4441.

Sincerely,


Angela Calvillo
Clerk of the Board

c: Members, Board of Supervisors
Honorable John K. Stewart, Presiding Judge
Kathie Lowry, 2016-2017 San Francisco Civil Grand Jury
Kitsaun King, 2016-2017 San Francisco Civil Grand Jury
Jay Cunningham, 2015-2016 San Francisco Civil Grand Jury
Alison Scott, 2015-2016 San Francisco Civil Grand Jury
Kate Howard, Mayor's Office
Kelly Kirkpatrick, Mayor's Office
Nicole Elliott, Mayor's Office
Ben Rosenfield, Office of the Controller
Todd Rydstrom, Office of the Controller
Asja Steeves, Office of the Controller
Jon Givner, City Attorney's Office
John Rahaim, Planning Department
AnMarie Rodgers, Planning Department
John Arntz, Department of Elections
Jill Rowe, Elections Commission
Mei Ling Hui, Urban Forest and Agriculture Coordinator
Mohammed Nuru, Public Works
Frank Lee, Public Works
Micki Callahan, Department of Human Resources
Susan Gard, Department of Human Resources
Phil Ginsburg, Recreation and Parks Department
Gary McCoy, Recreation and Parks Commission
Severin Campbell, Budget and Legislative Analyst
Debra Newman, Budget and Legislative Analyst
Jadie Wasilco, Budget and Legislative Analyst



City and County of San Francisco

City Hall
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4689

Certified Copy

Resolution

160614. [Board Response - Civil Grand Jury - Maintenance Budgeting and Accounting Challenges for General Fund Departments: Maintenance Economics Versus Maintenance Politics: Pay Now or Pay More Later]

Resolution responding to the Presiding Judge of the Superior Court on the findings and recommendations contained in the 2015-2016 Civil Grand Jury Report, entitled "Maintenance Budgeting and Accounting Challenges for General Fund Departments: Maintenance Economics Versus Maintenance Politics: Pay Now or Pay More Later;" and urging the Mayor to cause the implementation of accepted findings and recommendations through his/her department heads and through the development of the annual budget. (Government Audit and Oversight Committee)

9/20/2016 Board of Supervisors - ADOPTED

Ayes: 11 - Avalos, Breed, Campos, Cohen, Farrell, Kim, Mar, Peskin, Tang, Wiener and Yee

9/30/2016 Mayor - RETURNED UNSIGNED

STATE OF CALIFORNIA
CITY AND COUNTY OF SAN FRANCISCO

CLERK'S CERTIFICATE

I do hereby certify that the foregoing Resolution is a full, true, and correct copy of the original thereof on file in this office.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the City and County of San Francisco.

October 12, 2016

Date

Angela Calvillo
Clerk of the Board

1 [Board Response - Civil Grand Jury - Maintenance Budgeting and Accounting Challenges for
2 General Fund Departments: Maintenance Economics Versus Maintenance Politics: Pay Now
or Pay More Later]

3
4 **Resolution responding to the Presiding Judge of the Superior Court on the findings**
5 **and recommendations contained in the 2015-2016 Civil Grand Jury Report, entitled**
6 **“Maintenance Budgeting and Accounting Challenges for General Fund Departments:**
7 **Maintenance Economics Versus Maintenance Politics: Pay Now or Pay More Later;”**
8 **and urging the Mayor to cause the implementation of accepted findings and**
9 **recommendations through his/her department heads and through the development of**
10 **the annual budget.**

11
12 WHEREAS, Under California Penal Code, Section 933 et seq., the Board of
13 Supervisors must respond, within 90 days of receipt, to the Presiding Judge of the Superior
14 Court on the findings and recommendations contained in Civil Grand Jury Reports; and

15 WHEREAS, In accordance with California Penal Code, Section 933.05(c), if a finding or
16 recommendation of the Civil Grand Jury addresses budgetary or personnel matters of a
17 county agency or a department headed by an elected officer, the agency or department head
18 and the Board of Supervisors shall respond if requested by the Civil Grand Jury, but the
19 response of the Board of Supervisors shall address only budgetary or personnel matters over
20 which it has some decision making authority; and

21 WHEREAS, Under San Francisco Administrative Code, Section 2.10(a), the Board of
22 Supervisors must conduct a public hearing by a committee to consider a final report of the
23 findings and recommendations submitted, and notify the current foreperson and immediate
24 past foreperson of the civil grand jury when such hearing is scheduled; and

1 WHEREAS, In accordance with San Francisco Administrative Code, Section 2.10(b),
2 the Controller must report to the Board of Supervisors on the implementation of
3 recommendations that pertain to fiscal matters that were considered at a public hearing held
4 by a Board of Supervisors Committee; and

5 WHEREAS, The 2015-2016 Civil Grand Jury Report, entitled "Maintenance Budgeting
6 and Accounting Challenges for General Fund Departments: Maintenance Economics Versus
7 Maintenance Politics: Pay Now or Pay More Later" (Report) is on file with the Clerk of the
8 Board of Supervisors in File No. 160614, which is hereby declared to be a part of this
9 Resolution as if set forth fully herein; and

10 WHEREAS, The Civil Grand Jury has requested that the Board of Supervisors respond
11 to Finding Nos. F:II.A.1-d, F:II.B.1-b, F:II.B.2-b, F:II.C-3-a, F:II.C-3-b, F:IV.2-c, F:IV.4,
12 F:VI.1 and F:VI.3, as well as, Recommendation Nos. R:1.A.1-a.d, R:I.A.2-d, R:I.A.3-d, R:I.A.4-
13 d, R:II.A.1-1.c, R:II.B.1-d, R:II.B.2.d, R:II.C.1-1.c, R:II.C.1.2.c, R:II.C.1.3, R:II.C.1.4.c-d,
14 R:II.C.1-5.c, R:II.C.1.6.c, R:II.C.1.7.c, R:II.C.2-1-c, R:II.C.2-2-d, R:III.A.1.d, R:III.B.1.d,
15 R:III.C.1-1.f, R:III.C.2-c, R:III.C.3-e, R:III.D.1.c, R:IV.2, R:IV.4, R:VI.1-b, R:VI.2-a, R:VI.2-c,
16 R:VI.3-d, R:VII.1-l, and R:VII.4-d contained in the subject Report; and

17 WHEREAS, Finding No. F:II.A.1-d states: "Total reliance on annually budgeted pay-as-
18 you-go funding can result in maintenance and repairs being deferred in lean budget years. It
19 will be a challenge for policy makers to develop a range of stable 'pay-as-you-go' annual
20 funding mechanisms for maintenance and repairs;" and

21 WHEREAS, Finding No. F:II.B.1-b states: "If the City's budget decision-makers knew
22 how much (if any) of the City's Workers Compensation liabilities arose out of poorly
23 maintained General Fund department capital assets, they would have useful information in
24 making budget trade-off decisions;" and

1 WHEREAS, Finding No. F:II.B.2-b states: "If the Hazard Logs in General Fund
2 departments were compiled and analyzed in a manner which identified and quantified risks of
3 injury resulting from deferred maintenance, that information could be provided to budget
4 decision-makers for use in making budget trade-offs;" and

5 WHEREAS, Finding No. F:II.C-3-a states: "The Board of Supervisors adopted the Plan
6 by Ordinance No. 23-15;" and

7 WHEREAS, Finding No. F:II.C-3-b states: "On April 19, 2016, Supervisor Scott Weiner
8 introduced a proposed Charter amendment (#160381 Charter Amendment and Business and
9 Tax Regulations Code – City Responsibility and Parcel Tax for Street Trees) to implement
10 and pay for Phase I of the Urban Forest Plan. (paragraph 31);" and

11 WHEREAS, Finding No. F:IV.2-c states: "Compliance with Section 3.14 of the Budget
12 Ordinance provides City department heads with an opportunity to make their unfunded high-
13 priority maintenance needs known;" and

14 WHEREAS, Finding No. F:IV.4 states: "The Board of Supervisors generates a list of
15 budget policy priorities to guide funding decisions on the unallocated pools of money resulting
16 from expenditure reductions to the Mayor's proposed budget;" and

17 WHEREAS, Finding No. F:VI.1 states: "Cutting the growth rate for funding the Pay-as-
18 you-go Program from ten percent to seven percent causes a projected six-year delay—from
19 2019 to 2025 before the City begins to address the deferred backlog. Cost escalation over
20 that six year delay will significantly increase the future cost of reducing the backlog and

21 WHEREAS, Finding No. F:VI.3 states: "Budget hearings by the Board of Supervisors
22 would be an opportunity to hear from General Fund departments on what factors led to the
23 accumulation of deferred maintenance and lead to changes in funding policy to reduce these
24 factors;" and

1 WHEREAS, Recommendation No. R:1.A.1-a states: To provide useful information for
2 the public in assessing the City's stewardship of public assets, the City Administrator and the
3 Director of Capital Planning Program should use the FRRM (Facilities Renewal Resource
4 Model) to calculate the target need for General Fund departments' facilities maintenance as a
5 percentage of Current Replacement Value (CRV) and in dollar amounts, and disclose that
6 information to the public. After review by the Budget and Legislative Analyst's Office, the
7 Board of Supervisors should approve the amount requested by the City Administrator to
8 accomplish this additional calculating and reporting in the approved budgets for Fiscal Year
9 2017-2018 and thereafter;" and

10 WHEREAS, Recommendation No. R:I.A.2-d states: "After review by the Budget and
11 Legislative Analyst's Office, the Board of Supervisors should approve the amount requested
12 by the Controller for the compilation and disclosure of the total maintenance budget for the
13 General Fund departments and periodic audits in the approved budget for Fiscal Year 2017-
14 2018 and thereafter;" and

15 WHEREAS, Recommendation No. R:I.A.3-d states: "After review by the Budget and
16 Legislative Analyst Office, the Board of Supervisors should approve the amount requested by
17 the Controller for the compilation and disclosure of the total deferred maintenance and repair
18 backlog for General Fund departments and periodic audits in the approved budget for Fiscal
19 Year 2017-2018 and thereafter;" and

20 WHEREAS, Recommendation No. R:I.A.4-d states: "After review by the Budget and
21 Legislative Analyst Office, the Board of Supervisors should approve the amount requested by
22 the Controller to accomplish this benchmark study in the approved budget for Fiscal Year
23 2017-2018;" and

24 WHEREAS, Recommendation No. R:II.A.1-1.c states: "In order to achieve beneficial
25 consequences and avoid the potential adverse consequences from underfunding

1 maintenance and repair of General Fund departments' facilities and infrastructure, and to
2 save money over the long term, after review by the Budget and Legislative Analyst Office, the
3 Board of Supervisors should approve sufficient funding in the Fiscal Year 2017-2018 budget
4 and thereafter from stable funding sources for all General Fund departments' high-priority
5 maintenance and repair projects;" and

6 WHEREAS, Recommendation No. R:II.B.1-d states: "To reduce the risk of injury to City
7 employees, and after review by the Budget and Legislative Analyst, the Board of Supervisors
8 should approve this line item in the Controller's budget request for an audit of Workers
9 Compensation Division data gathering policies and procedures and include it in the approved
10 budget ordinance for Fiscal Year 2017-2018;" and

11 WHEREAS, Recommendation No. R:II.B.2.d states: "To reduce the risk of injury to City
12 employees, and after review by the Budget and Legislative Analyst, the Board of Supervisors
13 should approve this line item in the Controller's budget request to develop procedures for
14 periodic analysis of Hazard Logs to identify and quantify risks of injury created by deferred
15 maintenance and repairs and include it in the approved budget ordinance for Fiscal Year
16 2017-2018;" and

17 WHEREAS, Recommendation No. R:II.C.1-1 states: "Maintain urban forest. Because
18 trees perform valuable environmental, economic and social functions and make San
19 Francisco a better place to live and work, after review by the Budget and Legislative Analyst's
20 Office, the Board of Supervisors should approve stable funding sources for maintaining the
21 urban forest;" and

22 WHEREAS, Recommendation No. R:II.C.1.2 states: "DPW (Department of Public
23 Works) street trees: Because it will increase overall street tree health and reduce per-street-
24 tree maintenance costs as described in the Urban Forest Plan (Phase 1: Street Trees), after
25 Budget and Legislative Analyst's Office review, the Board of Supervisors should approve

1 sufficient dedicated funding in the budget for upcoming Fiscal Years 2017-2018 and thereafter
2 to the Public Works Department for the routine maintenance of all street trees;" and

3 WHEREAS, Recommendation No. R:II.C.1.3 states: "Proposition #160381. The Board
4 of Supervisors should approve placing the Street Trees proposition (#160381 Charter
5 Amendment and Business and Tax Regulations Code – City Responsibility and Parcel Tax for
6 Street Trees) on the November 2016 ballot;" and

7 WHEREAS, Recommendation No. R:II.C.1.4.c-d states: "The Urban Forest Plan Phase
8 2. Because it will increase overall tree health in the City's parks and open spaces and reduce
9 per-tree maintenance costs, after review by the Budget and Legislative Analyst Office, the
10 Board of Supervisors should approve sufficient funding in the approved budget for Fiscal
11 Years 2017-2018 and thereafter for the Planning Department to complete The Urban Forest
12 Plan (Phase 2: Parks and Open Space). After review by the Budget and Legislative Analyst
13 Office, the Board of Supervisors should pass an Ordinance incorporating The Urban Forest
14 (Phase 2: Parks and Open Space) by reference;" and

15 WHEREAS, Recommendation No. R:II.C.1.5 states: "Rec & Park 2 for 1: Because it
16 will promote the strategic reforestation of the City, thereby improving quality of life for City
17 residents and visitors, after Budget and Legislative Analyst's Office review, the Board of
18 Supervisors should approve sufficient funding in the budget for upcoming Fiscal year 2017-
19 2018 and thereafter for the Recreation and Parks Department's plan to plant two trees for
20 every tree removed;" and

21 WHEREAS, Recommendation No. R:II.C.1.6.c states: "Rec and Park 15 year
22 maintenance cycle: Because it will increase overall tree health and reduce e overall per-tree
23 maintenance costs, after Budget and Legislative Analyst's Office review, the Board of
24 Supervisors should approve sufficient dedicated funding in the approved budget for upcoming
25

1 Fiscal Years 2017-2018 and thereafter to the Recreation and Parks Department for the
2 sustained 15-year tree maintenance cycle;" and

3 WHEREAS, Recommendation No. R:II.C.1.7.c states: "Rec & Park Tree Risk
4 Assessments. Because it will increase safety for all park users, after review by the Budget and
5 Legislative Analyst's Office, the Board of Supervisors should approve sufficient dedicated
6 funding in the approved budget for upcoming Fiscal Years 2017-2018 and thereafter to the
7 Recreation and Parks Department for completion of tree risk assessments and hazardous tree
8 abatement;" and

9 WHEREAS, Recommendation No. R:II.C.2-1-c states: "After review by the Budget and
10 Legislative Analyst Office, the Board of Supervisors should approve adequate funding for the
11 Department of Public Works for maintenance and repair of "Structurally Deficient" bridges in
12 the Fiscal Year 2017-2018 and thereafter;" and

13 WHEREAS, Recommendation No. R:II.C.2-2-d states: "To prevent further deterioration
14 and unsafe conditions, and after review by the Budget and Legislative Analyst Office, the
15 Board of Supervisors should approve the items in the Department of Public Works budget
16 request for the maintenance and repair of the Richland Avenue bridge and other deteriorated
17 but not yet "Structurally deficient" bridges and include them in the adopted budget in the Fiscal
18 Year 2017-2018 and thereafter;" and

19 WHEREAS, Recommendation No. R:III.A.1.d states: "To focus attention on the
20 relationship between General Fund departments annual maintenance and repair expenditures
21 and their deferred maintenance backlogs, and after review by the Budget and Legislative
22 Analyst Office, the Board of Supervisors should approve these line item entries in the
23 Controller's budget request to collect and report General Fund department costs expended on
24 annual maintenance and repair and costs incurred in addressing their deferred maintenance
25

1 and repair backlogs, and include them in the approved budget for Fiscal Year 2017-2018;"
2 and

3 WHEREAS, Recommendation No. R:III.B.1.d states: "For increased transparency and
4 accountability, and after review by the Budget and Legislative Analyst, the Board of
5 Supervisors should approve the Capital Planning Committee's request for the cost to collect
6 data and report "Deferred Maintenance and Repair Backlog" separately from "projected
7 capital renewal and replacement costs" in the Ten-Year Capital Plan, and include this cost in
8 the adopted Budget for Fiscal Year 2017-2018 and thereafter; and

9 WHEREAS, Recommendation No. R:III.C.1-1.f states: "To obtain updated relevant
10 information as a basis for rational and informed budget decision making, after review by the
11 Budget and Legislative Analyst's Office, the Board of Supervisors should approve amounts
12 in the Fiscal Year 2017-2018 Budget for: (1) the Real Estate Division, (2) the Department of
13 Public Works, (3) the Recreation and Parks Department and (4) other General Fund
14 departments responsible for maintaining capital asset specifically for Condition Assessment
15 surveys with cost estimates of General Fund Department facilities and infrastructure;" and

16 WHEREAS, Recommendation No. R:III.C.2-c states: "After review by the Budget and
17 Legislative Analyst Office, the Board of Supervisors should approve the allocation of funds
18 from the Recreation and Parks Department's "Open Space Fund" for the purpose of
19 conducting a comprehensive condition assessment;" and

20 WHEREAS, Recommendation No. R:III.C.3-e states: "To provide useful information for
21 the public in assessing the City's stewardship of public assets, and after review by the Budget
22 and Legislative Analyst's Office, the Board of Supervisors should approve these line item
23 entries for a study of facilities with a Facility Condition Index (FCI) of fair or poor condition in
24 the adopted Budget Ordinance for Fiscal Year 2017-2018;" and

1 WHEREAS, Recommendation No. R:III.D.1.c states: "To make the true cost of
2 program delivery visible, after review by the Budget and Legislative Analyst's Office, the
3 Board of Supervisors should approve adjustments to tenant General Fund departments'
4 budgets sufficient to cover rent increases;" and

5 WHEREAS, Recommendation No. R:IV.2 states: "In recognition of maintenance of
6 facilities and infrastructure as an important component of stewardship and in fulfillment of their
7 stewardship obligations, the managers and staff of General Fund departments (a) should
8 make their departmental maintenance needs known vigorously throughout the budget process
9 and reallocation process; (b) should advocate vigorously in their submissions on Capital
10 Budget Request Form 6 to demonstrate why the amount allocated for maintenance by the
11 Capital Planning staff based on the prior year's appropriation may be insufficient, and if so,
12 why additional funds to meet maintenance needs are required; (c) in their Section 3.14 letters,
13 should make their unfunded high-priority maintenance needs known vigorously; and (d)
14 should make supplemental appropriation requests when they find that they have inadequate
15 resources to support Maintenance and Repair operations through the end of the fiscal year;"
16 and

17 WHEREAS, Recommendation No. R:IV.4 states: "In recognition of maintenance of
18 facilities and infrastructure as an important component in stewardship of City assets, and
19 after review by the Budget and Legislative Analyst's Office, the Board of Supervisors should
20 include adequate funding for General Fund departments maintenance and repair in the list of
21 budget policy priorities for 'unallocated monies;" and

22 WHEREAS, Recommendation No. R:VI.1-b states: "To avoid future growth and cost
23 escalation that will result from pushing back the starting date for reducing the backlog from
24 2019 to 2025 (or 2031 under historical funding levels), and after review by the Budget and
25 Legislative Analyst's Office, the Board of Supervisors should approve future budgets

1 containing restoration of the annual ten percent growth rate to the Pay-as-you-go Program;”
2 and

3 WHEREAS, Recommendation No. R:VI.2-a states: “In furtherance of good
4 stewardship, the Board of Supervisors should require General Fund departments during
5 budget hearings to describe what factors led to the accumulation of deferred maintenance in
6 individual departments;” and

7 WHEREAS, Recommendation No. R:VI.2-c states: “In furtherance of good
8 stewardship, and after review by the Budget and Legislative Analyst’s Office, the Board of
9 Supervisors should approve sufficient maintenance and repair funding for General Fund
10 departments in the Fiscal year 2017-2018 Budget to prevent the Deferred Maintenance
11 backlog from growing larger;” and

12 WHEREAS, Recommendation No. R:VI.3-d states: “In the interests of transparency
13 and accountability, and after review by the Budget and Legislative Analyst Office, the Board
14 of Supervisors should approve those line item entries in the Controller’s Budget Request for
15 tracking General Fund departments maintenance budgeting and spending to assure that
16 assets are not deteriorating through lack of maintenance and repair to the point where
17 premature replacement funded by General Obligation bonds will be needed, and include them
18 in the adopted Budget ordinance for the 2017-2018 Budget and thereafter;” and

19 WHEREAS, Recommendation No. R:VII.1-I states: “The Board of Supervisors, after
20 review by the Budget and Legislative Analyst Office, should approve these line items in the
21 Controller’s budget requests to establish systems and procedures to accomplish the items in
22 Recommendation 1-a through 1-j and include them in the approved budget for Fiscal Year
23 2017-2018;” and

24 WHEREAS, Recommendation No. R:VII.4-d states: “The Board of Supervisors, after
25 review by the Budget and Legislative Analyst Office, should approve these line item entries for

1 the Capital Planning Committee to include in its annual report a complete and accurate
2 update of the progress made in addressing deferred maintenance, and include these line
3 items in the adopted Budget ordinance for 2017-2018 and thereafter;" and

4 WHEREAS, In accordance with California Penal Code, Section 933.05(c), the Board of
5 Supervisors must respond, within 90 days of receipt, to the Presiding Judge of the Superior
6 Court on Finding Nos. F:II.A.1-d, F:II.B.1-b, F:II.B.2-b, F:II.C-3-a, F:II.C-3-b, F:IV.2-c, F:IV.4,
7 F:VI.1, and F:VI.3, as well as, Recommendation Nos. R:1.A.1-a.d, R:I.A.2-d, R:I.A.3-d,
8 R:I.A.4-d, R:II.A.1-1.c, R:II.B.1-d, R:II.B.2.d, R:II.C.1-1.c, R:II.C.1.2.c, R:II.C.1.3, R:II.C.1.4.c-
9 d, R:II.C.1-5.c, R:II.C.1.6.c, R:II.C.1.7.c, R:II.C.2-1-c, R:II.C.2-2-d, R:III.A.1.d, R:III.B.1.d,
10 R:III.C.1-1.f, R:III.C.2-c, R:III.C.3-e, R:III.D.1.c, R:IV.2, R:IV.4, R:VI.1-b, R:VI.2-a, R:VI.2-c,
11 R:VI.3-d, R:VII.1-l, and R:VII.4-d contained in the Report; now, therefore, be it

12 RESOLVED, That the Board of Supervisors reports to the Presiding Judge of the
13 Superior Court that they agree with Finding No. F:II.A.1-d; and, be it

14 FURTHER RESOLVED, That the Board of Supervisors reports that they agree with
15 Finding No. F:II.B.1-b; and, be it

16 FURTHER RESOLVED, That the Board of Supervisors reports that they agree with
17 Finding No. F:II.B.2-b; and, be it

18 FURTHER RESOLVED, That the Board of Supervisors reports that they agree with
19 Finding No. F:II.C-3-a and, be it

20 FURTHER RESOLVED, That the Board of Supervisors reports that they agree with
21 Finding No. F:II.C-3-b; and, be it

22 FURTHER RESOLVED, That the Board of Supervisors reports that they agree with
23 Finding No. F:IV.2-c; and, be it

24 FURTHER RESOLVED, That the Board of Supervisors reports that they agree with
25 Finding No. F:IV.4; and, be it

1 FURTHER RESOLVED, That the Board of Supervisors reports that they agree with
2 Finding No. F:VI.1; and, be it

3 FURTHER RESOLVED, That the Board of Supervisors reports that they agree with
4 Finding No. F:VI.3; and, be it

5 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
6 No. R:1.A.1-a.d will not be implemented for reasons as follows: Because the Mayor has not
7 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
8 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
9 action on this recommendation, but urges the future Board of Supervisors to consider this
10 request at a future hearing after the budget season resumes; and, be it

11 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
12 No. R:I.A.2-d will not be implemented for reasons as follows: Because the Mayor has not
13 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
14 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
15 action on this recommendation, but urges the future Board of Supervisors to consider this
16 request at a future hearing after the budget season resumes; and, be it

17 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
18 No. R:I.A.3-d will not be implemented for reasons as follows: Because the Mayor has not
19 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
20 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
21 action on this recommendation, but urges the future Board of Supervisors to consider this
22 request at a future hearing after the budget season resumes; and, be it

23 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
24 No. R:I.A.4-d will not be implemented for reasons as follows: Because the Mayor has not
25 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's

1 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
2 action on this recommendation, but urges the future Board of Supervisors to consider this
3 request at a future hearing after the budget season resumes; and, be it

4 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
5 No. R:II.A.1-1.c will not be implemented for reasons as follows: Because the Mayor has not
6 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
7 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
8 action on this recommendation, but urges the future Board of Supervisors to consider this
9 request at a future hearing after the budget season resumes; and, be it

10 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
11 No. R:II.B.1-d will not be implemented for reasons as follows: Because the Mayor has not
12 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
13 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
14 action on this recommendation, but urges the future Board of Supervisors to consider this
15 request at a future hearing after the budget season resumes; and, be it

16 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
17 No. R:II.B.2.d will not be implemented for reasons as follows: Because the Mayor has not
18 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
19 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
20 action on this recommendation, but urges the future Board of Supervisors to consider this
21 request at a future hearing after the budget season resumes; and, be it

22 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
23 No. R:II.C.1-1.c will not be implemented for reasons as follows: Because the Mayor has not
24 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
25 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking

1 action on this recommendation, but urges the future Board of Supervisors to consider this
2 request at a future hearing after the budget season resumes; and, be it

3 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
4 No. R:II.C.1.2.c will not be implemented for reasons as follows: Because the Mayor has not
5 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
6 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
7 action on this recommendation, but urges the future Board of Supervisors to consider this
8 request at a future hearing after the budget season resumes; and, be it

9 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
10 No. R:II.C.1.3 will not be implemented for reasons as follows: The parcel tax was removed
11 from this Charter amendment; and, be it

12 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
13 No. R:II.C.1.4.c-d has been implemented for reasons as follows: As stated by the Planning
14 Director, Mayor, Mayor's Office and Public Policy and Finance, the Planning Department is
15 currently scoping Phase II of the Urban Forest Plan. The Planning Department has included a
16 line item in its budget to allow this work and is currently meeting its tree planning goals
17 through the existing budget; and, be it

18 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
19 No. R:II.C.1-5.c will not be implemented for reasons as follows: Because the Mayor has not
20 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
21 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
22 action on this recommendation but urges the future Board of Supervisors to consider this
23 request at a future hearing after the budget season resumes; and, be it

24 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
25 No. R:II.C.1.6.c will not be implemented for reasons as follows: Because the Mayor has not

1 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
2 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
3 action on this recommendation but urges the future Board of Supervisors to consider this
4 request at a future hearing after the budget season resumes; and, be it

5 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
6 No. R:II.C.1.7.c will not be implemented for reasons as follows: Because the Mayor has not
7 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
8 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
9 action on this recommendation but urges the future Board of Supervisors to consider this
10 request at a future hearing after the budget season resumes; and, be it

11 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
12 No. R:II.C.2-1-c will not be implemented for reasons as follows: Because the Mayor has not
13 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
14 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
15 action on this recommendation but urges the future Board of Supervisors to consider this
16 request at a future hearing after the budget season resumes; and, be it

17 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
18 No. R:II.C.2-2-d will not be implemented for reasons as follows: Because the Mayor has not
19 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
20 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
21 action on this recommendation but urges the future Board of Supervisors to consider this
22 request at a future hearing after the budget season resumes; and, be it

23 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
24 No. R:III.A.1.d will not be implemented for reasons as follows: Because the Mayor has not
25 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's

1 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
2 action on this recommendation but urges the future Board of Supervisors to consider this
3 request at a future hearing after the budget season resumes; and, be it

4 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
5 No. R:III.B.1.d will not be implemented for reasons as follows: Because the Mayor has not
6 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
7 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
8 action on this recommendation but urges the future Board of Supervisors to consider this
9 request at a future hearing after the budget season resumes; and, be it

10 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
11 No. R:III.C.1-1.f will not be implemented for reasons as follows: Because the Mayor has not
12 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
13 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
14 action on this recommendation but urges the future Board of Supervisors to consider this
15 request at a future hearing after the budget season resumes; and, be it

16 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
17 No. R:III.C.2-c will not be implemented for reasons as follows: Because the Mayor has not
18 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
19 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
20 action on this recommendation but urges the future Board of Supervisors to consider this
21 request at a future hearing after the budget season resumes; and, be it

22 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
23 No. R:III.C.3-e will not be implemented for reasons as follows: Because the Mayor has not
24 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
25 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking

1 action on this recommendation but urges the future Board of Supervisors to consider this
2 request at a future hearing after the budget season resumes; and, be it

3 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
4 No. R:III.D.1.c will not be implemented for reasons as follows: Because the Mayor has not
5 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
6 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
7 action on this recommendation but urges the future Board of Supervisors to consider this
8 request at a future hearing after the budget season resumes; and, be it

9 FURTHER RESOLVED, that the Board of Supervisors reports that Recommendation
10 No. R:IV.2 will not be implemented for reasons as follows: Although we agree that Department
11 heads should advocate vigorously for their funding needs, we can only urge them to do so,
12 but it is not within our purview to direct them to do so; and, be it

13 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
14 No. R:IV.4 will not be implemented for reasons as follows: Because the Mayor has not
15 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
16 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
17 action on this recommendation but urges the future Board of Supervisors to consider this
18 request at a future hearing after the budget season resumes; and, be it

19 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
20 No. R:VI.1-b will not implemented for reasons as follows: Because the Mayor has not
21 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
22 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
23 action on this recommendation but urges the future Board of Supervisors to consider this
24 request at a future hearing after the budget season resumes; and, be it

1 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
2 No. R:VI.2-a will not be implemented for reasons as follows: The future Board of Supervisors
3 can encourage the General Fund departments to describe factors leading to the accumulation
4 of deferred maintenance at future hearings, but cannot require them to do so; and, be it

5 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
6 No. R:VI.2-c will not be implemented for reasons as follows: Because the Mayor has not
7 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
8 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
9 action on this recommendation but urges the future Board of Supervisors to consider this
10 request at a future hearing after the budget season resumes; and, be it

11 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
12 No. R:VI.3-d will not be implemented for reasons as follows: Because the Mayor has not
13 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
14 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
15 action on this recommendation but urges the future Board of Supervisors to consider this
16 request at a future hearing after the budget season resumes; and, be it

17 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
18 No. R:VII.1-l will not be implemented for reasons as follows: Because the Mayor has not
19 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's
20 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
21 action on this recommendation but urges the future Board of Supervisors to consider this
22 request at a future hearing after the budget season resumes; and, be it

23 FURTHER RESOLVED, That the Board of Supervisors reports that Recommendation
24 No. R:VII.4-d will not be implemented for reasons as follows: Because the Mayor has not
25 proposed a budget for the 2017-2018 fiscal year and the Budget and Legislative Analyst's

1 Office has not reviewed the request yet, the Board of Supervisors cannot commit to taking
2 action on this recommendation but urges the future Board of Supervisors to consider this
3 request at a future hearing after the budget season resumes; and, be

4 FURTHER RESOLVED, That the Board of Supervisors urges the Mayor to cause the
5 implementation of the accepted findings and recommendations through his/her department
6 heads and through the development of the annual budget.

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City and County of San Francisco
Tails
Resolution

City Hall
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4689

File Number: 160614

Date Passed: September 20, 2016

Resolution responding to the Presiding Judge of the Superior Court on the findings and recommendations contained in the 2015-2016 Civil Grand Jury Report, entitled "Maintenance Budgeting and Accounting Challenges for General Fund Departments: Maintenance Economics Versus Maintenance Politics: Pay Now or Pay More Later;" and urging the Mayor to cause the implementation of accepted findings and recommendations through his/her department heads and through the development of the annual budget.

September 15, 2016 Government Audit and Oversight Committee - AMENDED, AN AMENDMENT OF THE WHOLE BEARING SAME TITLE


September 15, 2016 Government Audit and Oversight Committee - RECOMMENDED AS AMENDED AS A COMMITTEE REPORT

September 20, 2016 Board of Supervisors - ADOPTED

Ayes: 11 - Avalos, Breed, Campos, Cohen, Farrell, Kim, Mar, Peskin, Tang, Wiener and Yee

File No. 160614

I hereby certify that the foregoing Resolution was ADOPTED on 9/20/2016 by the Board of Supervisors of the City and County of San Francisco.


Angela Calvillo
Clerk of the Board

Unsigned

Mayor

9/30/16

Date Approved