

2015-16 Civil Grand Jury  
San Francisco County Jails: **RESPONSES TO CGJ FINDINGS**

CGJ Year	Report Title	#	Findings	Respondent assigned by CGJ	2016 Responses (Agree/Disagree)	2016 Response Text
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.C.5.	The Sheriff's Department provides data to the Controller and the State Department of Corrections but does not make this data available to the public.	Chief Data Officer	Agree	The Sheriff's Department provides monthly and quarterly reports to the Board of State and Community Corrections (BSCC). These reports are public and accessible on the BSCC website.
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.A.1.	There is currently no jail procedure that accounts for those arrestees referred for hospital care.	Chief Deputy of Custody Operations Director of Jail Health	Disagree, wholly	Triage procedures identify those who are too acute or unstable (medically or psychiatrically) to be cared for in the jail. These patients are then referred to the emergency department or psychiatric emergency services at Zuckerberg San Francisco General Hospital (ZSFG) for care. A report is generated each
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.A.5.	The results of a preliminary psychiatric evaluation conducted by Jail Behavioral Health at intake could be helpful to the arrestee's long term mental health care if shared with the arrestee's Case Manager, if any.	City Attorney	Cannot agree or disagree with it	The substance of this finding is beyond the expertise and jurisdiction of the City Attorney, and the City Attorney therefore cannot agree or disagree with it.
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.D.3.	Some Deputy Sheriffs appreciate the opportunity to work hours more compatible with family life and/or closer to home.	Deputy Sheriff's Association		
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.D.1.	The Sheriff's Department expenditure for overtime is increasing. Increased overtime results in fatigue and stress on the staff.	Director of Human Resources	Agree	Over the past several years the Sheriff's Department has seen higher than anticipated retirements, coupled with a lower than anticipated ability to hire and train sufficient replacement staff. To reduce overtime usage and get the Sheriff Department back up to an appropriate level of staffing, the budget includes a one-time increase of \$2.5 million in FY 2016-17 to fund additional overtime while the Department plans to hold three classes next year. It is anticipated that in FY 2017-18, the Department's overtime levels will return to FY 2015-16 levels, adjusted for inflation, and the Department will be able to hold one class per year to backfill retirements as they occur.
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.E.1.	The Sheriff and the Director of Public Health staff could do more to plan for the critical first few hours after discharge of a person with mental illness.	Director of Jail Behavioral Services & Jail Reentry Services	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.A.2.	Arrestees and their arresting officer may not always understand the importance of full disclosure of medical history	Director of Jail Health Services	Agree	

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2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.A.6.	Although there are several ways for family members and friends to contact custody staff regarding concerns about their loved ones who are in jail, models for improvement are available.	Director of Jail Health Services	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.A.5.	The results of a preliminary psychiatric evaluation conducted by Jail Behavioral Health at intake could be helpful to the arrestee's long term mental health care if shared with the arrestee's Case Manager, if any.	Director of Public Health	Agree	The Sheriff's Department provides monthly and quarterly reports to the Board of State and Community Corrections (BSCC). These reports are public and accessible on the BSCC website.
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.C.1	Jail #4 lacks suitable space for observation and treatment programs.	Director of Public Health	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.C.2.	Jails have Jail Behavioral Health Services during day shifts but not at night. Without more behavioral health services in the jails to prepare inmates for reentry, the community mental health model recommended by Dr. Kupers and other experts will not be feasible.	Director of Public Health	Disagree, partially	Jail Behavioral Health Services (JBHS) staff are available on site until 10pm on Fri/Sat and until 8pm Sun-Thurs. There is significant JBHS coverage throughout the jails and psychiatry coverage is available 24/7. There are indeed opportunities for more robust re-entry services to augment the existing services provided to those with serious mental illness, HIV and identified complex medical conditions to include other people leaving the jail.
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.C.3.	Drug diversion is a serious issue in the Jail.	Director of Public Health	Disagree, partially	Consistent with the larger community, the issue of prescription drug diversion has received increasing attention. The disproportionately high prevalence of substance use disorders in jails correlates with greater risk of diversion in this setting.
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.E.1.	The Sheriff and the Director of Public Health staff could do more to plan for the critical first few hours after discharge of a person with mental illness.	Director of Public Health	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.E.2.	Jail Behavioral Health Services does not currently conduct "release assessments" on patients discharged from the San Francisco Jails.	Director of Public Health	Disagree, partially	Release assessments are provided to those with serious mental illness, HIV and identified complex medical conditions.
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.E.3.	Bay Area universities represent a source of impartial data reviewers of San Francisco Jail's mental health services.	Director of Public Health	Disagree, partially	While Bay Area universities can represent a source of impartial data reviewers, DPH relies on the consult of experts in designated fields for data review and analysis.
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.E.4.	Bay Area mental health organizations such as NAMI could provide useful recommendations on mental health services in San Francisco Jails.	Director of Public Health	Agree	

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2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.A.3.	When an arresting agency brings an arrestee to the Jail for intake, there is a field arrest card.	Sheriff	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.A.4.	Although the Sheriff has access to multiple criminal data bases, the arresting agencies do not necessarily share arrest records with the Sheriff's custody staff at the time of custody transfer.	Sheriff	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.A.5.	The results of a preliminary psychiatric evaluation conducted by Jail Behavioral Health at intake could be helpful to the arrestee's long term mental health care if shared with the arrestee's Case Manager, if any.	Sheriff	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.A.6.	Although there are several ways for family members and friends to contact custody staff regarding concerns about their loved ones who are in jail, models for improvement are available.	Sheriff	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.B.1.	In Jail #4, old locks jam frequently, causing safety concerns. Other maintenance issues continue to arise.	Sheriff	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.B.2.	Ending use of Jail #4 would also require finding a new kitchen and laundry facility for Jails #1 and #2	Sheriff	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.C.1	Jail #4 lacks suitable space for observation and treatment programs.	Sheriff	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.C.2.	Jails have Jail Behavioral Health Services during day shifts but not at night. Without more behavioral health services in the jails to prepare inmates for reentry, the community mental health model recommended by Dr. Kupers and other experts will not be feasible.	Sheriff	did not provide compliant response to finding	As Jail Behavioral Health Services is a division of the Department of Public Health, the finding and recommendation are best addressed by the Director of Public Health. However, I agree that having Jail Behavioral Health Services available 24/7 is extremely important to the well-being of prisoners and to staff safety. I support this expansion of services and will assist in its implementation in any way possible. ☐

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2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.C.4.	The San Francisco Sheriff's website provides minimal information about mental health issues of those detained in the jail. As seen on Exhibit Figure 2, the link to "Behavioral Health and Reentry Programs" leads to a general discussion of these programs, and provides a phone number. A caller can only reach a human being at that number during regular business hours.	Sheriff	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.C.5.	The Sheriff's Department provides data to the Controller and the State Department of Corrections but does not make this data available to the public.	Sheriff	Disagree, partially	The Sheriff's Department provides monthly and quarterly reports to the Board of State and Community Corrections. These reports are public and accessible on the BSCC website. We will, however, place links to the BSCC website on the Sheriff's Department's website within one month.
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.D.1.	The Sheriff's Department expenditure for overtime is increasing. Increased overtime results in fatigue and stress on the staff.	Sheriff	Agree	Over the past several years the Sheriff's Department has seen higher than anticipated retirements, coupled with a lower than anticipated ability to hire and train sufficient replacement staff. To reduce overtime usage and get the Sheriff Department back up to an appropriate level of staffing, the budget includes a one-time increase of \$2.5 million in FY 2016-17 to fund additional overtime while the Department plans to hold three classes next year. It is anticipated that in FY 2017-18, the Department's overtime levels will return to FY 2015-16 levels, adjusted for inflation, and the Department will be able to hold one class per year to backfill retirements as they occur.
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.D.2.	The San Francisco Sheriff's Department has an assignment process that enables deputies to keep one position for many years.	Sheriff	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.D.3.	Some Deputy Sheriffs appreciate the opportunity to work hours more compatible with family life and/or closer to home.	Sheriff	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.D.4.	There is a need for all Deputies at County Jails to be trained on suicide prevention and crisis intervention as a priority, and for additional training to meet annual POST requirements. Training will require a training float.	Sheriff	Agree	

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2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.D.5.	The Sheriff's Department management concurs that all staff need training in crisis intervention, incident debriefing, and stress management. The Sheriff Department's policy to only send two people for training at one time due to staff vacancies means that Deputies trained in Crisis Intervention will continue to be a limited group for some time to come.	Sheriff	Agree	However, there is no policy that provides for sending only two people to training at a time. Crisis intervention training is currently provided to classes that contain 20 to 25 people each
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.E.1.	The Sheriff and the Director of Public Health staff could do more to plan for the critical first few hours after discharge of a person with mental illness.	Sheriff	Agree	
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.E.2.	Jail Behavioral Health Services does not currently conduct "release assessments" on patients discharged from the San Francisco Jails.	Sheriff	did not provide compliant response to finding	As mental health services are provided by the Department of Public Health, the Sheriff will defer to the Director on this recommendation, and assist in every way possible.
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.E.3.	Bay Area universities represent a source of impartial data reviewers of San Francisco Jail's mental health services.	Sheriff	did not provide compliant response to finding	As mental health services are provided by the Department of Public Health, the Sheriff will defer to the Director on this recommendation and assist in every way possible.
2015-16	SF County Jails- Our Largest Mental Health Facility Needs Attention	F.E.4.	Bay Area mental health organizations such as NAMI could provide useful recommendations on mental health services in San Francisco Jails.	Sheriff	Agree	

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CGJ Year	Report Title	#	Recommendations	Respondent assigned by CGJ	2016 Responses (implementation)	2016 Response Text
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	R.A.1.a.	Jail intake should develop a system to communicate and track cases where the triage nurse determines that the arrestee must be taken to a hospital for emergency medical or psychiatric care before admission to Jail.	Chief Deputy of Custody Operations	The recommendation has not been, but will be implemented	The recommendation has not been, but will be implemented as part of an effort to improve the booking process, including enhanced documentation. The entire effort is anticipated to take approximately six months. While the Department of Public Health enters this information into their data system, federal law, specifically the Health Information Portability and Accountability Act (HIPAA), prohibits the sharing of the information contained in it with the Sheriff's Department.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	R.A.1.a.	Jail intake should develop a system to communicate and track cases where the triage nurse determines that the arrestee must be taken to a hospital for emergency medical or psychiatric care before admission to Jail.	Director of Jail Health Services	Recommendation has been implemented	Triage procedures identify those who are too acute or unstable (medically or psychiatrically) to be cared for in the jail. These patients are then referred to the emergency department or psychiatric emergency services at Zuckerberg San Francisco General Hospital (ZSFG) for care. A report is generated each day that identifies these patients in the electronic medical record. These referrals are reviewed daily by the Jail Health Services Director and the triage nurse manager of County Jail #1.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	R.A.1.b.	The SF Police Chief and Sheriff should their MOU regarding transport and custody transfer.	Sheriff	The recommendation has not been, but will be implemented	The Sheriff's Department has already begun meeting with the Police Department to revise the field arrest card to include more information about detainees and circumstances of arrest. The effort is estimated to take six months. ☐
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	R.A.1.b.	The SF Police Chief and Sheriff should their MOU regarding transport and custody transfer.	Chief of Police	Requires further analysis.	The SFPD and SFSD conducted a 6-month pilot involving station transfers (Mission and Tenderloin). The Mayor's Budget Instructions are provided to departments in December of each year and the Mayor proposes a balanced two year budget the following June for consideration by the Board of Supervisors. The MOU regarding transport and custody transfer will be revisited in connection with the City's budget process for FY 2017-18 and FY 2018-19, as provided by the City Charter.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	R.A.2.	In the interest of obtaining a more complete medical history, the Sheriff and the Director of Jail Health Services should update Intake policies and practices to seek informed consent to contact and receive records from the arrestee's Case Manager, primary provider, and family or friends who may have information about the arrestee's medical history and therapeutic medications.	Chief Deputy of Custody Operations	did not provide clear/compliant response	The taking of medical history and the maintenance of medical information are responsibilities placed with the Department of Public Health. Thus, this recommendation is more appropriately addressed by the Director of Public Health, but the Sheriff's Department will assist in any way possible.

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2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.A.2.</b>	In the interest of obtaining a more complete medical history, the Sheriff and the Director of Jail Health Services should update Intake policies and practices to seek informed consent to contact and receive records from the arrestee's Case Manager, primary provider, and family or friends who may have information about the arrestee's medical history and therapeutic medications.	Director of Jail Health Services	Recommendation has been implemented	It is the practice for the triage nurse at intake to inform patients of the importance of medical history, to attempt to obtain a complete medical history and to obtain collateral information from outside sources. At the time the patient is seen by a provider, additional records are requested. At any time during the period of incarceration, a patient may request a Release of Information form from medical staff to allow communication between the jail staff and any outside entity that is so designated.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.A.3.</b>	The Sheriff should review current Field Arrest Card content and procedures to assure that best practices are employed, and information necessary for the health and safety of the arrestee and jail personnel is communicated in writing. Information should include circumstances of arrest and any observations or concerns the arresting officer may have about the medical or psychiatric condition of the arrestee.	Sheriff	This recommendation will be implemented	This recommendation will be implemented in collaboration with the Police Department as part of an effort to improve the booking process. Additional information will include circumstances of arrest and documentation of medical or psychological trauma or distress, which will assist jail staff to appropriately assess and classify individuals on intake. The effort is anticipated to take approximately six months.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.A.4.a.</b>	By early 2017, the Sheriff should implement a policy and procedure requiring arresting agencies to provide a digital copy of the arrest report, including charges and a description of the arrest, within six hours of the transfer of the arrestee.	Sheriff	Recommendation will not be implemented	Digital copies of arrest reports are generally not available within six hours, and to impose this requirement on the more than 20 agencies who bring their arrestees to the San Francisco County Jail for booking, would be unfairly burdensome to the agencies that are small and lack the resources to comply. The improvements we are making to the field arrest card will capture much of this information.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.A.4.b.</b>	Once the "share the arrest record" process of R.A.4a is in place, the Sheriff should require all arresting agencies to comply with the process.	Sheriff	Recommendation will not be implemented	Digital copies of arrest reports are generally not available within six hours, and to impose this requirement on the more than 20 agencies who bring their arrestees to the San Francisco County Jail for booking, would be unfairly burdensome to the agencies that are small and lack the resources to comply. All agencies that book arrestees into County Jail # 1 will be required to use the improved field arrest card referenced above.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.A.5.</b>	The Sheriff and Director of Public Health, in consultation with the City Attorney for issues related to HIPAA, should develop and implement a policy for sharing with an arrestee's Case Manager (if any), the results of a preliminary psychiatric evaluation conducted at Intake.	Sheriff	Recommendation will not be implemented	The Sheriff's Department already receives generalized information which allows us to properly classify and house individuals with behavioral health issues. The confidentiality of prisoner medical information serves to encourage prisoners to share sensitive information with Jail Health Services staff. It is ill-advised to expand the role of custody staff to include communication with a prisoner's case manager regarding specific diagnoses or personal information not required or approved by law.

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2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	R.A.5.	The Sheriff and Director of Public Health, in consultation with the City Attorney for issues related to HIPAA, should develop and implement a policy for sharing with an arrestee's Case Manager (if any), the results of a preliminary psychiatric evaluation conducted at Intake.	Director of Public Health	Recommendation has been implemented	Jail Behavioral Health Services staff contact community providers to obtain collateral information, and verify medications. These contacts also include a discussion of how the patient is currently presenting in jail. Communication with community providers while their patient is in jail is ongoing and community providers are encouraged to come in to the jail to provide ongoing care.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	R.A.5.	The Sheriff and Director of Public Health, in consultation with the City Attorney for issues related to HIPAA, should develop and implement a policy for sharing with an arrestee's Case Manager (if any), the results of a preliminary psychiatric evaluation conducted at Intake.	City Attorney	did not provide clear/compliant response	The City Attorney will consult with the Sheriff and Director of Public Health, if requested, on the development and implementation of a policy for sharing with an arrestee's Case Manager (if any), the results of a preliminary psychiatric evaluation conducted at Intake. The City Attorney will advise the Sheriff and Director of Public Health on HIPAA requirements or any other relevant legal issues.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	R.A.6.	The Sheriff should add to the inmate handbook a paragraph about the importance of contacting a family member or friend and should provide a 24/7 number that the inmate could give to this contact.	Sheriff	The recommendation has not been, but will be implemented	This information will be included in the next revision of the prisoner orientation guide, anticipated to be updated within the next six months. We are in the process of identifying a dedicated telephone line and implementing a procedure for responding to calls that are received, which we anticipate completing in one month. As soon as that is accomplished, we will post the number on our website.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	R.A.6.	The Sheriff should add to the inmate handbook a paragraph about the importance of contacting a family member or friend and should provide a 24/7 number that the inmate could give to this contact.	Director of Jail Health Services	The recommendation has not been, but will be implemented	The recommendation will be implemented within six months of this response. SFSD will provide this information in the inmate handbook and Jail Health Services will provide any assistance needed to achieve this.

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2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.B.1.a.</b>	The Sheriff should prepare a supplemental budget request for funds to immediately address problems with old locks at Jail #4 and any other remaining serious maintenance issues.	Sheriff	The recommendation ,as to the repair of the locks, has been implemented	<p>It was not necessary to seek a supplemental budget request as funds for this purpose were already available in the Sheriff s Department's budget. As the Jury noted, the locks are only one of many outstanding maintenance and capital improvements that fill a list of long-term unmet needs. The Sheriff s Department is working closely with the Department of Public Works on a general conditions assessment that will serve as a roadmap of projects prioritized according to operational needs. These will be costed out and funding sources identified, resulting in a plan for moving forward.</p> <p>The future of County Jail #4 is dependent on several factors, including population trends and the outcome of the Re-Envisioning the Jail Replacement Project's report to the Board of Supervisors, anticipated to be completed by the end of 2016. Repairs and upgrades needed to ensure the safety and security of County Jails #4 are analyzed and prioritized in light of the outcome of that effort, the condition of other jail facilities that require attention, and the availability of funds from all possible sources. The Sheriff s Department works closely with the Real Estate Division, which is responsible for repairs at the Hall of Justice, to address acute critical maintenance issues.</p> <p>The simple fact is that County Jail #4 is dangerously obsolete in both function and design, and has been for more than 25 years. It is widely accepted that the jail must be closed and the prisoners moved to another facility. Of concern, however, is that since January 2016, a period ofjust nine months, the average daily population of the jails has risen by approximately 88.</p> <p>The closure of County Jail #4 will necessitate retrofitting of County Jail #2 to accommodate high security prisoners, and to provide kitchen and laundry services now provided by County Jail #4. In addition, the Department of Public Works has identified critically needed roofrepairs to 425 7<sup>th</sup> Street, which houses County Jails # 1 and #2, including replacement of mechanical systems that are</p>
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.B.1.b.</b>	The Mayor should include in a supplemental budget request the Sheriff's request for funds to address the problems with old locks at Jail #4 and any other remaining serious maintenance issues.	Mayor	Recommendation has been implemented	Repairs to address acute critical maintenance at the Hall of Justice are coordinated with the Sheriff's Department and Real Estate Division of the City Administrator's Office. The FY 2016-17 and FY 2017-18 budget includes \$132,300 and \$138,915, respectively, for Jail #3 and Jail #4 lights and locks maintenance. In addition, the final report of the Work Group to Re-Envision the Jail, anticipated to be completed by November 2016, will provide recommendations for investments in mental health and/or new facilities to needed to close Jail #4.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.B.1.c.</b>	The Board of Supervisors should approve the Mayor's supplemental budget request for funds to address the problems with old locks at Jail #4 and any other remaining serious maintenance issues.	Board of Supervisors	Recommendation has been implemented	As part of the annual budget process, the adopted budget appropriation for FY2016-2017 and FY2017-2018 includes \$132,300 and \$138,915, respectively, for County Jail #3 and County Jail #4 lights and locks maintenance. The Board of Supervisors will seriously consider any additional funding needs for safety problems at County Jail #4

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2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.B.2.</b>	The Sheriff should make interim plans for replacing kitchen and laundry facilities for Jails #1 and #2 by the end of 2016.	Sheriff	Requires further analysis.	Plans to repair and upgrade County Jails #1 and #2 will be evaluated and prioritized in light of the Re-Envisioning the Jail Replacement Project's report to the Board of Supervisors, anticipated to be completed in November 2016, as well as by the condition of other jail facilities that require attention, and the availability of funds from all possible sources. The Sheriff has advised the Mayor's Office and the Department of Public Works that planning for renovation of the kitchen and laundry area of County Jail #2 should be a priority for funding.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.C.1.</b>	The Sheriff and the Director of Health should find a new replacement facility where Jail #4 inmates can be housed and receive appropriate treatment programs.	Sheriff	Requires further analysis.	This recommendation requires further analysis, which will be informed by the outcome of the Re-Envisioning the Jail Replacement Project. The Sheriff's Department, the Department of Public Health and the Department of Public Works capital planning team developed a plan for a modern, code-compliant rehabilitation and detention facility, with appropriate treatment areas, intended to replace County Jail #4, but it was not approved by the Board of Supervisors.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.C.1.</b>	The Sheriff and the Director of Health should find a new replacement facility where Jail #4 inmates can be housed and receive appropriate treatment programs.	Director of Public Health	Requires further analysis.	The Director of Health and the Sheriff are co-chairing the Work Group to Re-Envision the Jail Replacement Project to plan for the permanent closure of County Jails #3 and #4 and any corresponding investments in new mental health facilities and current jail retrofits needed to uphold public safety and better serve at-risk individuals. Recommendations from this effort are expected to be finalized in November 2016.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.C.2.a.</b>	The City should staff Jail Behavioral Health Services 24/7. The Sheriff and the Director of Health should determine the amount to be included in the 2017-2018 budget request.	Sheriff	did not provide clear/compliant response	As Jail Behavioral Health Services is a division of the Department of Public Health, the finding and recommendation are best addressed by the Director of Public Health. However, I agree that having Jail Behavioral Health Services available 24/7 is extremely important to the well-being of prisoners and to staff safety. I support this expansion of services and will assist in its implementation in any way possible.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.C.2.a.</b>	The City should staff Jail Behavioral Health Services 24/7. The Sheriff and the Director of Health should determine the amount to be included in the 2017-2018 budget request.	Director of Public Health	Requires further analysis.	Further analysis of the impact of staffing Jail Behavioral Health Services 24/7 is required. Such an analysis would include, but not be limited to, anticipated benefit, projected cost, and benchmarking of other jail health service systems.

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2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.C.2.b.</b>	The Mayor should include the Sheriff's request for funds for this purpose in his proposed budget.	Mayor	Requires further analysis.	The Sheriff and the Director of Health are jointly reviewing staffing of Jail Behavioral Health Services 24/7. Additionally, the Mayor's Budget Instructions are provided to departments in December of each year and the Mayor proposes a balanced two year budget the following June for consideration by the Board of Supervisors. The anticipated benefit, projected cost, and benchmarking of other jail health service systems will be considered in connection with the City's budget process for FY 2017-18 and FY 2018-19, as provided by the City Charter.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.C.2.c.</b>	The Board of Supervisors should approve the amount for 24/7 staffing when the budget reaches them.	Board of Supervisors	Recommendation will not be implemented	The FY2017-2018 and FY2018-2019 budget will not reach the Board of Supervisors for several months, and the Board cannot make funding commitments at this time, especially since its own composition will be different when the next budget is passed. However, in consultation with the Sheriff's Department and Department of Public Health, the Board of Supervisors will carefully consider the prospect of staffing Jail Behavioral Health Services 24 hours 7 days a week.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.C.3.</b>	The Director of Public Health and the Sheriff need to develop better methods of informing custody staff which patients are being prescribed narcotic medications so that custody staff may pay extra attention to diversion risks to and from	Sheriff	Recommendation will not be implemented	Federal law prohibits the disclosure of medical information to custody staff. Policy and procedures are already in place to minimize medication diversion.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.C.3.</b>	The Director of Public Health and the Sheriff need to develop better methods of informing custody staff which patients are being prescribed narcotic medications so that custody staff may pay extra attention to diversion risks to and from those getting "high-value" medications.	Director of Public Health	Recommendation will not be implemented	Medication is protected health information. Under federal law, health care staff are prohibited from disclosing this information to individuals not directly treating a patient. Diverted drugs may or may not be prescribed medications and may or may not be prescribed to the patient in possession of the medication. There are clear policies with regard to the administration of medication (including opioids) and these policies are enforced both by nursing and custody staff.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.C.4.a.</b>	The San Francisco Sheriff should update the Department's website to provide additional information about mental health issues concerning those detained in jail, using the Cook County, Illinois Sheriff's Department website (Figure 3) as a "best practices" guideline.	Sheriff	Recommendation will not be implemented	
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.C.4.b.</b>	The Sheriff should also, in cooperation with the Department of Emergency Services and SF311, develop a mental health information script for use by 311 operators when the Jail Health's Administrative Office is closed. The script should include communication tips for family members and suggest how to provide jail staff with concerns about the potential of detainees to engage in selfharm.	Sheriff	Recommendation will not be implemented	In addition to the providing the information referenced in the response to Recommendation C.4.a., the Sheriff's Department is in the process of providing a dedicated telephone number for family members and others to report their concerns directly to appropriate Jail Behavioral Health staff. The telephone number will be provided to 311, so staff can direct callers to the appropriate on-duty Jail Health Services supervisor who can better assist them.

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2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	R.C.5.	The Sheriff's Department should provide jail data for inclusion on the SF OpenData website.	Sheriff	Recommendation will not be implemented	The Sheriff's Department will work with the appropriate city staff to make this data available through Open SF. The time frame for this effort is anticipated to be six months.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	R.C.5.	The Sheriff's Department should provide jail data for inclusion on the SF OpenData website.	Chief Data Officer	The recommendation has not been, but will be implemented	The Sheriff's Department provides data and other information to the Board of State and Community Corrections (BSCC). The Mayor's Office supports including data provided to BSCC in SF OpenData. The Sheriff's Department will work with DataSF to publish their data on SF OpenData as well as complete their inventory and publishing plan per open data requirements. The expected timeframe for this effort is six months.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	R.D.1.a.	To reduce the need for overtime, the Sheriff should, in coordination with the City and County Human Resources Department, put high priority on filling existing vacancies by redoubling recruiting efforts and expediting the hiring process, with the assistance of a dedicated Sheriff's Department recruitment staff.	Sheriff	Recommendation has been implemented	The Sheriff's Department is in the process of selecting a recruitment deputy who will coordinate all recruitment activities. In addition, we have worked with the Department of Human Resources to include emotional intelligence in entry-level testing and we have filled vacancies in promotional ranks of senior deputy, sergeant and lieutenant. As of this writing, full staffing of the Sheriff's Department requires 874 sworn positions filled. We now have 771 sworn staff working, plus 49 in various stages of training. These trainees will assume full duty in groups starting in late September through early December 2016. The Department's 2016-2017 budget provides for the hiring of an additional 60 sworn positions, who will assume full duty in groups starting late April through December 2017. If all trainees succeed in completing the POST academy and CORE jail operations course, it will bring our staffing to 880. Unfortunately, we are expecting 20 to 30 retirements during this time period. Thus, we will need to rely on overtime to fill shift vacancies.

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2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	R.D.1.b.	Identify positions that might be reclassified as administrative support, i.e. civilian, rather than requiring sworn deputies to handle those duties.	Sheriff	Requires further analysis.	The Sheriff's Department is currently conducting a management audit of the Sheriff's Department's Information Technology and Support Services unit to, among other things, determine if some sworn positions are suitable for re-classification. The FY 2016- 2017 budget provides for re-classification of selected positions in the Records Unit. We will continue to look for opportunities to re-classify positions that can be performed by civilian staff, thus shifting sworn positions to fill vacancies in the jails.

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2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.D.2.</b>	The Sheriff's Department should have a rotation policy similar to policies in effect at other law enforcement agencies: every five years, one third of the staff gets rotated. The Station Transfer Unit and other additional duties to enrich rotation opportunities should be implemented.	Sheriff	Requires further analysis.	I am exploring model policies and best practices among similar law enforcement agencies with the objective of implementing a fair and practical assignment rotation policy. This will represent a change in policy that will be subject to meet-and-confer with the Deputy Sheriffs' Association and the Managers' and Supervisors' Association. Once the staffing infrastructure is in place, consideration will be given to discussing the re-instituting of the Station Transfer Unit.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.D.3.</b>	The Sheriff should negotiate with the San Francisco Deputy Sheriff's Association for recognition of the benefits to be gained by rotation and should negotiate incentives that balance the desire of deputies for preferable assignments with the needs of the service.	Sheriff	Requires further analysis.	This recommendation requires further analysis of incentives permissible by existing MOU's, City policy and available funding.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.D.3.</b>	The Sheriff should negotiate with the San Francisco Deputy Sheriff's Association for recognition of the benefits to be gained by rotation and should negotiate incentives that balance the desire of deputies for preferable assignments with the needs of the service.	SF Deputy Sheriff's Association		
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.D.4.a</b>	The Sheriff should include in the 2017-18 budget request sufficient funds for the purpose of training all Deputies at County Jails on suicide prevention and crisis intervention, including enough for a training float.	Sheriff	Recommendation has been implemented	Funding was requested and approved in the FY 2016-2017 budget.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.D.4.b.</b>	The Mayor should include the Sheriff's request for funds for this purpose (training all Deputies at County Jails on suicide prevention and crisis intervention) in the Mayor's proposed budget.	Mayor	Recommendation has been implemented	The FY 2017-18 budget includes training all Deputies at County Jails on suicide prevention and crisis intervention, including enough for a training float.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.D.4.c</b>	The Board of Supervisors should approve the Sheriff's request for the purpose of training all Deputies at County Jails on suicide prevention and crisis intervention.	Board of Supervisors	Recommendation has been implemented	Per the Mayor's Office response: "The FY2017-2018 budget includes training all Deputies at County Jails on suicide prevention and crisis intervention, including enough for a training float;"
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.D.5.a.</b>	New recruits should complete crisis intervention training either at the Academy or within one year of graduation from POST academy.	Sheriff	Recommendation has been implemented	New recruits currently receive 24 hours of crisis intervention training in the CORE course, which covers basic jail operations, in addition to the introduction to crisis intervention they receive in their POST academy training.

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2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.D.5.b.</b>	All sworn officers, medical, and psychiatric services staff should complete crisis intervention, debriefing, and stress management training within three years of employment.	Sheriff	Recommendation has been implemented	Sworn Sheriff's Department staff are scheduled to receive crisis intervention training, in addition to their required Advanced Officer Training. It is anticipated that all sworn staff will receive the training within three years. All staff participate in debriefs of critical incidents, and after-action reports, and have access to Peer Support, the Department chaplains, and law-enforcement-specific counseling provided by the city's Employee Assistance Program. The portion of this recommendation regarding medical and behavioral health staff is best addressed by the Department of Public Health.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.D.5.c.</b>	To accomplish this (R.D.5.b) , the Sheriff should recruit extra help from the roster of retired Deputies and arrange for more "train the trainer" sessions.	Sheriff	Recommendation has been implemented	Retired deputy sheriffs are used, and will continue to be used, to perform important administrative tasks. However, it is cost- and time-prohibitive to employ them in law enforcement duties, which is where the need exists, because to do so requires that they bring their POST certifications up to date, pass firearms requalification, and undergo a complete background investigation. The Department routinely uses a "train the trainer" strategy to enable us to deploy training throughout the Department quickly and efficiently.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.E.1.</b>	The Sheriff and the Director of Public Health should update the San Francisco Jail's Discharge Planning Policies and Practices to add Wellness Recovery Plan Procedures, including: <ul style="list-style-type: none"> <li>● Provide a "warm handoff" to a Case Manager in the community who will arrange for a full continuum of care. (Note that this requires identification of receiving hands ready to accept the patient).</li> <li>● Have case manager or designee accompany the patient to at least the first continuing care appointment and assess patient needs to assure future appointment compliance.</li> <li>● Set up a meeting of the Community Case Manager with the patient prior to his release, in order to have a visual connection.</li> </ul>	Sheriff	Recommendation has been implemented	Sheriff's Department's Program Coordinators are responsible for coordinating release of eligible custodies to community case managers who deliver them directly to the program designated and ready to receive them. Eligible individuals are clients of the collaborative courts, including Behavioral Health Court, Veterans' Court and Drug Court, as well as the Assertive Case Management program. In addition, Peer Specialists funded by the MIOGR (Mentally Ill Offender Grant) accompany misdemeanor clients of Behavioral Health Court to medical appointments and remind clients of upcoming court dates.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.E.1.</b>	The Sheriff and the Director of Public Health should update the San Francisco Jail's Discharge Planning Policies and Practices to add Wellness Recovery Plan Procedures, including: <ul style="list-style-type: none"> <li>● Provide a "warm handoff" to a Case Manager in the community who will arrange for a full continuum of care. (Note that this requires identification of receiving hands ready to accept the patient).</li> <li>● Have case manager or designee accompany the patient to at least the first continuing care appointment and assess patient needs to assure future appointment compliance.</li> <li>● Set up a meeting of the Community Case Manager with the patient prior to his release, in order to have a visual connection.</li> </ul>	Director of Public Health  Director of Jail Behavioral Services & Jail Reentry Services	Recommendation has been implemented	Community mental health providers may come into the jail to see their patients at any time during the period of incarceration. Patients enrolled in behavioral health court released to case management, those on LPS conservatorship are placed in treatment and transportation provided by SFSD, those released to community residential treatment programs are accompanied by a case manager. Patients who are found incompetent to stand trial on misdemeanor charges are provided a "warm handoff" to all designated community programs. Additionally, those released to the community who are not linked to case management (and are awaiting Intensive Case Management Services) receive an expedited appointment with outpatient case management within a week of discharge.

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2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.E.2.</b>	The Sheriff and the Director of Public Health should request the Controller to conduct a benchmark survey of “release assessment” and other, performance measures for mental health services in county jails and suggest best practices for adoption at the San Francisco Jails.	Sheriff	did not provide clear/compliant response	As mental health services are provided by the Department of Public Health, the Sheriff will defer to the Director on this recommendation, and assist in every way possible.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.E.2.</b>	The Sheriff and the Director of Public Health should request the Controller to conduct a benchmark survey of “release assessment” and other performance measures for mental health services in county jails and suggest best practices for adoption at the San Francisco Jails.	Director of Public Health	The recommendation has not been, but will be implemented	This recommendation will be implemented within two months of this response. We do not currently understand the full range of each patient’s needs at discharge (beyond those with SMI, HIV and identified complex medical conditions) and thus this type of assessment could help us target current resources and build capacity for those services we do not provide.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.E.3.</b>	The Sheriff and the Director of Public Health should contact appropriate departments in Bay Area universities to determine potential interest in having graduate students analyze performance metrics and prepare reports on mental health services provided in San Francisco Jails.	Sheriff	did not provide clear/compliant response	As mental health services are provided by the Department of Public Health, the Sheriff will defer to the Director on this recommendation and assist in every way possible.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.E.3.</b>	The Sheriff and the Director of Public Health should contact appropriate departments in Bay Area universities to determine potential interest in having graduate students analyze performance metrics and prepare reports on mental health services provided in San Francisco Jails.	Director of Public Health	Recommendation will not be implemented	DPH relies on the consult of experts in the field for this kind of analysis. This recommendation will be implemented within two months of this response. In fiscal year 2015, DPH commissioned a forensic mental health consultant to review the operations, policies and standard work of Jail Behavioral Health Services. DPH is currently evaluating and implementing the consultant’s recommendations. In addition, DPH will explore opportunities to engage academic partners in defining, capturing and analyzing performance metrics for behavioral health services.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.E.4.</b>	The Sheriff and the Director of Public Health should seek out local mental health organizations, such as NAMI and MHB, for recommendations on mentalhealth services provided in the San Francisco Jails and related reentry services.	Sheriff	The recommendation has not been, but will be implemented	I will seek information and advice from the suggested organizations and others within the next three months.
2015-16	SF County Jails-Our Largest Mental Health Facility Needs Attention	<b>R.E.4.</b>	The Sheriff and the Director of Public Health should seek out local mental health organizations, such as NAMI and MHB, for recommendations on mentalhealth services provided in the San Francisco Jails and related reentry services.	Director of Public Health	Recommendation has been implemented	Local mental health advocate organizations are deeply involved in the SF Workgroup to Re-envision the Jail Replacement Project efforts, including MHA the Mental Health Association of SF and the MHB Mental Health Board of SF. Formal recommendations about mental health services in the jail are under draft. In addition, DPH works closely with client advisory councils and interacts regularly with the Mental Health Board.